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Case Study





Who We Are





This is Tate & Lyle

ORIGINS

Founded in the UK by Henry Tate in 1859 Henry Tate & Sons And Abraham Lyle & Sons merged their businesses to form Tate & Lyle in 1921



PEOPLE

Around

employees worldwide



FINANCIALS

Listed as TATE.L on the London Stock Exchange within the FTSE 250

Revenue*

* Adjusted profit before tax

*from Continuing Operations

PURPOSE

Transforming Lives through the Science of Food



CATEGORIES

Leading positions in beverages, bakery and snacks, soups, sauces and dressing



OUR VALUES

Safety Integrity Respect



GLOBAL AND LOCAL

We have customer innovation and collaboration centres, labs, plants, offices and sales teams supporting customers in their local markets across 57 sites, in 39 countries

CUSTOMERS

Served in more than



CARING FOR OUR PLANET

Target to deliver a 30%

absolute reduction in our Scope 1 and 2 greenhouse gas emissions by 2030



EXPERTISE

We are leaders in sweetening, mouthfollowing and fortification, experts in reducing sugar, calories and fat, and adding fibre, to food and drink



This is Our Global Footprint



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We Provide Ingredients and Solutions to the Global Food and Beverage Industries

TECHNICAL EXPERTISE IN KEY CATEGORIES



BEVERAGES

- Carbonated soft drinks
- Cocoa drinks and shakes
- ► Flavoured water
- ▶ Juices and juice drinks
- Powdered soft drinks and dilutables
- Functional drinks
- ► Ready-to-drink tea and coffee
- Energy and sports drinks
- Alcoholic drinks



SOUPS, SAUCES AND DRESSINGS

- Low fat sauces
- Mayonnaise and dressings
- Ketchup and red condiment sauces
- Dips and spreads
- Ready meals
- ► Creamy soups, broths and stews
- Filling and processing aids
- Dry mix blends
- Plant-based alternatives



DAIRY

- Yoghurt and yoghurt drinks
- Flavoured milk and other dairy beverages
- Ice cream and frozen desserts
- Dairy desserts
- Creams and creamers
- Cheese
- Dips and spreads
- Dairy alternatives



BAKERY AND SNACKS

- Breakfast cereals
- Breakfast and snack bars
- Packaged cakes and pastries
- Cookies and biscuits
- Savoury snacks
- Baking mixes
- ► Toppings and inclusions
- Bread and doughs

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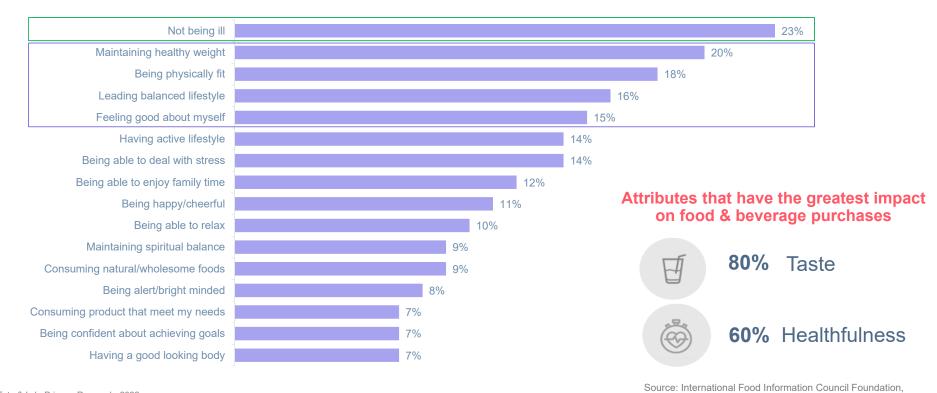
Sugar Reduction Insights



Consumer research confirms that healthfulness is playing an increasing role in purchase decisions, and the consumer definition encompasses many factors

What Health and Wellness Means to US consumers

(Ranked #1 or #2 by importance)



Source: Tate & Lyle Primary Research, 2022

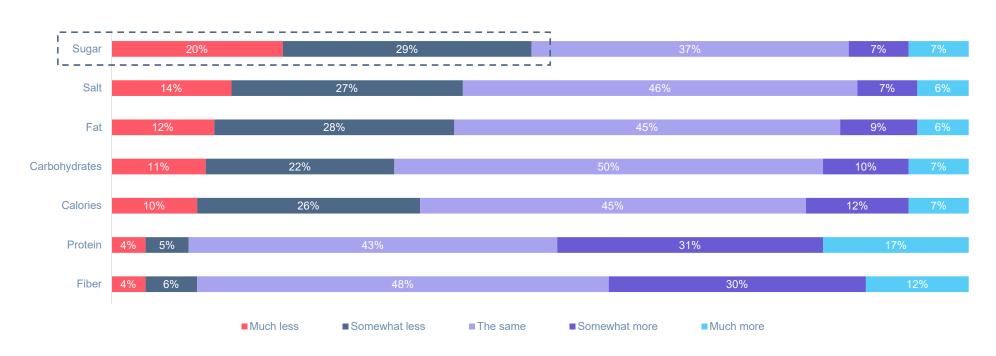
QB3 Thinking about health and wellness in general, which of the following best describes what health and wellness means to you? "1" 11\(\) is the statement that is most important, "2" second most and "3" third most important.

TATE 🗸 LYLE

Food & Health Survey, 2022

The dynamic is likely to intensify going forward as consumers plan to adjust their consumption habits based primarily on sugar reduction

Planned Change in Behavior - US Consumption

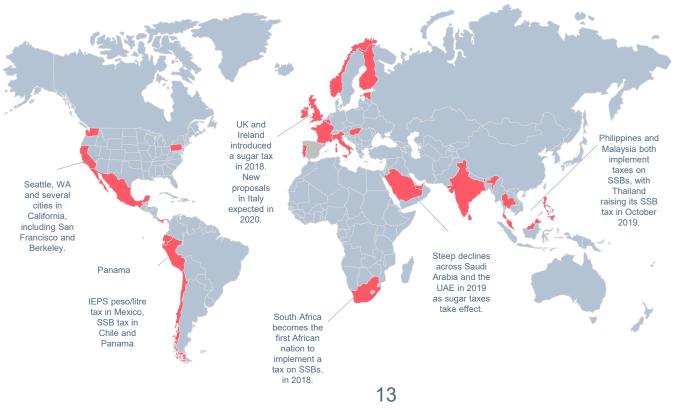


Source: Tate & Lyle Primary Research, 2022 QB1b How much, if any, do you plan to change your consumption of the following items over the next 12 months? Would you say you plan to consume each item...



Sugar Tax Summary Taxes on sweetened beverages began in 2012 and likely to continue





Source: WHO Taxes on sugary drinks: Why do it? https://iris.who.int/bitstream/handle/10665/260253/WHO-NMH-PND-16.5Rev.1-eng.pdf **External use permitted**



Sugar Reduction Trends Multiple factors impact the consumption of sugar in food and beverages

Decrease consumption of sugar sweetened beverages

Price (Taxes) & Labelling Implications

- Taxes on sugar sweetened beverages passed on to the consumer in the form of higher prices per serving.
- Some countries implemented FOP warning labels
- FDA's 2022 proposal to include a limit on the amount of added sugars in foods bearing the nutrient content claim "healthy"

Reformulate Products

Beverage manufacturers launching new products to provide consumers low/no sugar options

- Smaller package sizes
- Non-caloric sweeteners
- Un-sweetened alternatives



^{14 &}lt;u>Federal Register :: Food Labeling: Nutrient Content Claims; Definition of Term "Healthy"</u> https://www.federalregister.gov/documents/2022/09/29/2022-20975/food-labeling-nutrient-content-claims-definition-of-term-healthy

Sugar Reduction strategies Sugar Reduction is a Balancing Act

Sugar Tax & **Government Regulations Taste & Healthfulness** Are setting targets for sugar reduction and sugar taxes are **Diabetes** being imposed ⁵ Has reached epidemic proportions 3,4 **Price** 68% of consumers say Healthfulness price has an impact on 60% of buying food and consumers say beverages ² healthfulness has **TASTE** an impact on buying food and beverages ² **Sweet Satisfaction** 80% of consumers Almost three-quarters of say that taste has consumers find sweet the greatest impact snacking appealing 1 on food & beverage purchases 2

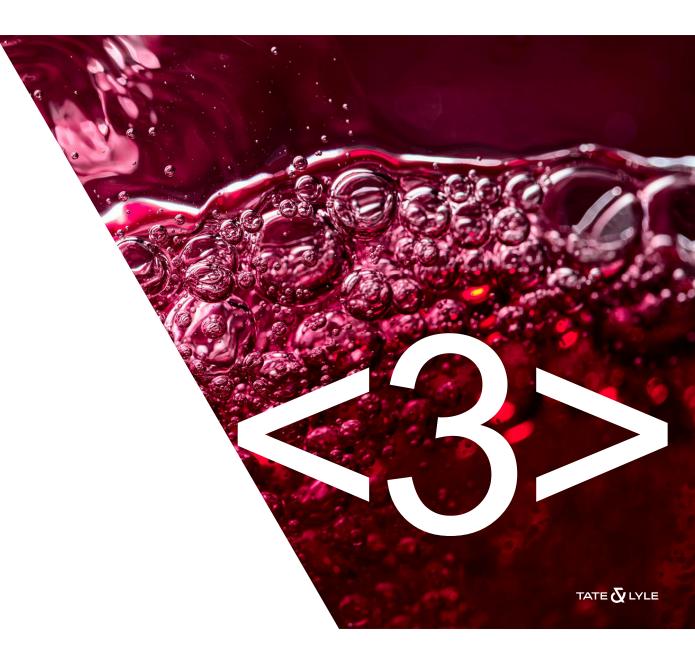
Sources: 1) The Food Institute: Consumers are Eating More Often, Prefer Sweet Snacks; 2) International Food Information Council Foundation, 2022 Food & Health Survey, 2022; 3) US Center For Disease Control; 4) World Health Organization Projections Of Global Mortality And Burden Of Disease From 2002 to 2030; 5) multiple sources





Case Study 1

Beverage



Four Step Process to Replacing Sugar in Beverages

Current Sugar Reduction **Maintain Build Back Function** Content **Target Sweetness** Challenge Understand the source of Set sugar reduction target Use sweetness toolbox to Optimize formula to and understand sugar maintain mouthfeel or sugar and total sweetness select sweetness add functional functionality in the alternative and achieve beverage matrix sweet equivalency benefits Approach & Dependent on: Review: Sweeteners: Fibers: - Level of sugar reduction - Customer consultation on desired -Sucralose -Soluble Corn Fiber Solution - Required sweetness impact and goals/targets concerning cost and -Stevia Leaf Extract -Polydextrose temporal profile nutritional requirements -Monk Fruit Extract - Initial source to be replaced: - Understand technical functionality -Monk Fruit Juice Sweeteners: sucrose, HFCS, fructose of the ingredient being replaced in Concentrate -Allulose - Functionality of sweetener the beverage -Allulose - Type of matrix: liquid /solid - Consider scale-up requirements -Monk Fruit - Regulatory/ labeling concerns Understand regulatory -Stevia FMP

requirements

Replacing Sugar in Beverage Current Sugar Content

Orange Blossom Citrus Punch - Control

Step 1

Understand the source of sugar and total sweetness

Nutritional (8 oz)	Control
Calories	90 kcal
Total Carbohydrates	24 g
Total Sugar	24 g

Mixture of natural sugar from juice concentrate, and added sugar

Equivalent to 10 SEV sweetness

Approach & Solution

Dependent on

- Level of sugar reduction
- Required sweetness impact and temporal profile
- Initial source to be replaced:
- sucrose, HFCS, fructose
- Functionality of sweetener
- Type of matrix : liquid /solid
- Regulatory/ labeling concerns

INGREDIENT STATEMENT: WATER, SUGAR, ORANGE JUICE CONCENTRATE, CARROT JUICE CONCENTRATE (COLOR), GRAPEFRUIT JUICE CONCENTRATE, LIME JUICE CONCENTRATE, CITRIC ACID, NATURAL FLAVORS, ASCORBIC ACID.



Replacing Sugar in Beverage Reducing Sugar

Orange Blossom Citrus Punch

Step 2

Set sugar reduction target and understand sugar functionality in the beverage matrix

Nutritional (8 oz)	Control	0% Added Sugar
Calories	90 kcal	35 kcal
Total Carbohydrates	24 g	7 g
Total Sugar	24 g	7 g

Solutions needs to bridge a 7 SEV (Sucrose Equivalence) sweetness and mouthfeel

Approach & Solution

Review

- Customer consultation on desired goals/targets concerning cost and nutritional requirements
- Understand technical functionality of the ingredient being replaced in the beverage
- Consider scale-up requirements
- Understand regulatory requirements

INGREDIENT STATEMENT: WATER, SUGAR, ORANGE JUICE CONCENTRATE, CARROT JUICE CONCENTRATE (COLOR), GRAPEFRUIT JUICE CONCENTRATE, LIME JUICE CONCENTRATE, CITRIC ACID, NATURAL FLAVORS, ASCORBIC ACID.

Replacing Sugar in Beverage Maintaining Sweetness

Orange Blossom Citrus Punch - Prototype 1

Step 3

Use sweetness toolbox to select sweetness alternative and achieve sweet equivalency

Nutritional (8 oz)	Control	0% Added Sugar
Calories	90 kcal	25 kcal
Total Carbohydrates	24 g	7 g
Total Sugar	24 g	7 g

Approach & Solution

Sweeteners

Sucralose

Stevia Leaf Extract

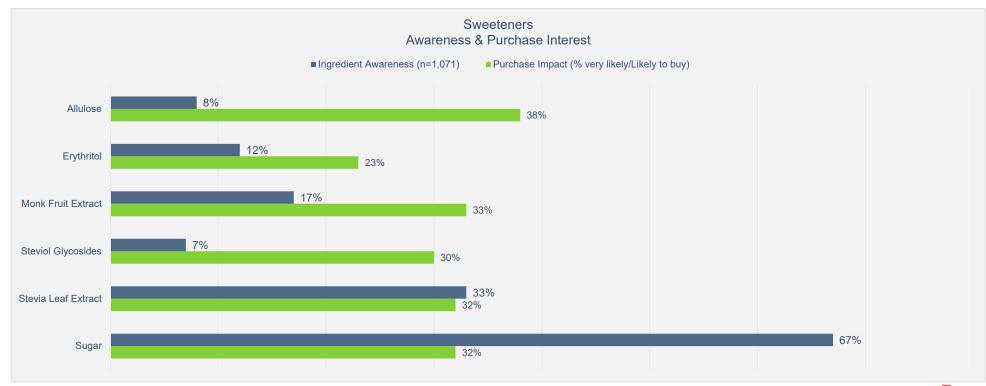
Monk Fruit Extract Monk Fruit Juice Concentrate Allulose

INGREDIENT STATEMENT: WATER, ORANGE JUICE CONCENTRATE, ALLULOSE, CARROT JUICE CONCENTRATE (COLOR), GRAPEFRUIT JUICE CONCENTRATE, LIME JUICE CONCENTRATE, CITRIC ACID, NATURAL FLAVORS, ASCORBIC ACID, STEVIA LEAF EXTRACT.

Market & Consumer Landscape

US Awareness & Purchase Intent

Consumer awareness is similar for Steviol glycosides and stevia leaf extract, but consumers are more likely to purchase products labeled with 'Stevia Leaf Extract.'



21 \ Source: Internal – Ingredient Tracker 2022



Stevia Solubility

Technical Attributes

Solubility and Handling

Stevia sweetener solubility differs based on several factors

Product conditions (e.g. pH, temperature) affect solubility

Mixed glycoside compositions can demonstrate very high solubility due to cosolubility of different glycoside combinations

Many commercial products can be used above expected solubility levels depending on conditions

Foaming properties can be changed when stevia is incorporated into formulations

Steviol Glycoside	Approximate Solubility (%)	Approximate Solubility (ppm)
Reb A	0.80	8,000
Reb M*	0.14*	1,400*
Reb D	0.04-0.05*	400–500*

Source: Crammer, B., & Ikan, R. (1987). *Developments in Sweeteners*, *3*, 45-64. *From estimation in T&L (in water at room temperature)



Replacing Sugar in Beverage Build Back Function

Orange Blossom Citrus Punch - Prototype 2

Step 4

Optimize formula to maintain mouthfeel or add functional benefits

Nutritional (12 oz)	Control	0% Added Sugar
Calories	90 kcal	35 kcal
Total Carbohydrates	24 g	11 g
Total Sugar	24 g	7 g

Approach & Solution

Fibers:

- Soluble Corn Fiber
- Polydextrose

Sweeteners:

- Allulose
- Monk Fruit
- Stevia FMP

INGREDIENT STATEMENT: WATER, ORANGE JUICE CONCENTRATE, SOLUBLE CORN FIBER, CARROT JUICE CONCENTRATE (COLOR), GRAPEFRUIT JUICE CONCENTRATE, LIME JUICE CONCENTRATE, CITRIC ACID, NATURAL FLAVORS, ASCORBIC ACID, STEVIA LEAF EXTRACT.





Superior digestive tolerance

Fermentation process throughout large intestine increases tolerance ~ 65g/ day Supports friendly label formulations

Can be labelled as 'Soluble Corn Fibre,' 'Resistant Maltodextrin,' 'Maltodextrin (fibre) (country-dependent)

Health benefits and clinical studies

For calorie and sugar reduction, enhanced calcium absorption, favorable postprandial blood glucose response (country-dependent) Global supply network

Produced in 3 major regions in different formats, and thereby improves supply security (applicable to PROMITOR® 70)

Cost Efficient Alternative

Different varieties, including liquid are suitable for various operation formats can result in lower cost in use

As with all decisions concerning food labeling, manufacturers should consult with their own regulatory and legal advisors prior to making labeling decisions. Users

should also check applicable foreign regulations in the case of food products that may be exported.



Replacing Sugar in Beverage **Build Back Function**

Orange Blossom Citrus Punch – Prototype 3

Step 4

Optimize formula to maintain mouthfeel or add functional benefits

Nutritional (12 oz)	Control	0% Added Sugar
Calories	90 kcal	30 kcal
Total Carbohydrates	24 g	14 g
Total Sugar	24 g	7 g

Approach & Solution

Fibers:

- Soluble Corn Fiber
- Polydextrose

Sweeteners:

- Allulose
- Monk Fruit
- Stevia FMP

INGREDIENT STATEMENT: WATER, ORANGE JUICE CONCENTRATE, **ALLULOSE**, CARROT JUICE CONCENTRATE (COLOR), GRAPEFRUIT JUICE CONCENTRATE, LIME JUICE CONCENTRATE, CITRIC ACID, NATURAL FLAVORS, ASCORBIC ACID, STEVIA LEAF EXTRACT.

DOLCIA PRIMA® ALLULOSE

Features and Benefits

SWEETNESS

- 70% the sweetness of sugar
- 90% fewer calories vs. sugar (0.4kcal/g vs. 4kcal/g for sucrose)
- Similar temporal profile as sucrose
- · Fast onset and dissipation of sweetness

NUTRITION

- Does not increase blood glucose levels
- Does not increase blood insulin levels
- Has digestive tolerance at approved usage levels

REGULATORY

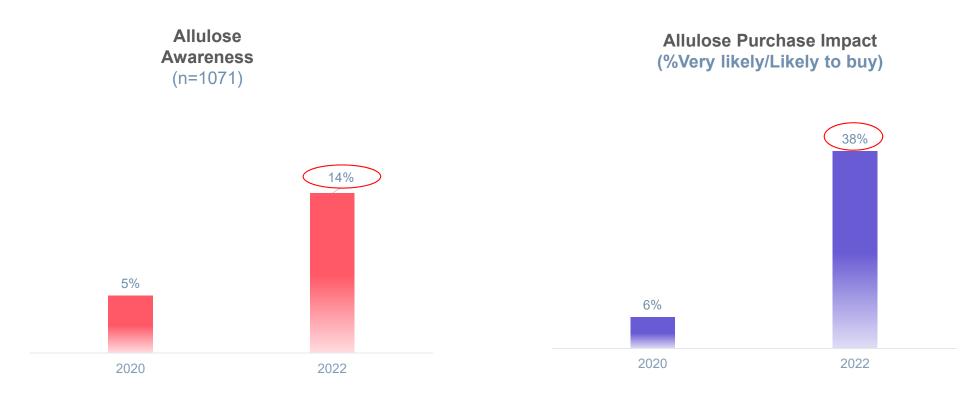
- Allowed exemption from sugars and added sugars per FDA guidance
- Non artificial sweetener

FUNCTIONALITY

- Provides the bulk and texture of a sugar
- Freeze thaw stability
- Freezing-point depression



Consumer Awareness and Purchase Impact of Allulose Increased Significantly from 2020 to 2022



QB4 Below is a list of ingredients that are commonly used in food or drinks. Which of these ingredients are you aware of?

QC1 Please indicate what impact, if any, these ingredients typically have on your purchase decision if you read it on the label of a product you were thinking about purchasing 27 \ (variable base sizes)



Orange Blossom Citrus Punch

Featuring our TASTEVA™ M Stevia Sweetener,

DOLCIA PRIMA® Allulose & PROMITOR® Soluble Corn Fiber

Key Benefits:

- Bright, fruity citrus notes paired with delicate floral blossoms for trendy flavor pairing
- Contains 30% fruit juice
- Provides 3 grams of fiber per 8 fl oz
- TASTEVA™ M Stevia Sweetener provides an upfront sweetness profile with a clean finish
- PROMITOR® Soluble Corn Fiber provides fiber and adds bulk for a smoother mouthfeel
- DOLCIA PRIMA® Allulose provides bulk and mouthfeel while balancing flavor, sweet and acid profiles







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The applicability of label claims, health claims and the regulatory and intellectual property status of our ingredients varies by jurisdiction. You should obtain your own advice regarding all legal and regulatory aspects of our ingredients and their usage in your own products to determine suitability for their particular purposes, claims, freedom to operate, labelling or specific applications in any particular jurisdiction. This product information is published for your consideration and independent verification. Tate & Lyle accepts no liability for its accuracy or completeness.

Nutrition Facts

servings per container
Serving size

(240g)

Amount per serving Calories

35

	% Daily Value*
Total Fat 0g	0%
Saturated Fat 0g	0%
Trans Fat 0g	
Cholesterol 0mg	0%
Sodium 0mg	0%
Total Carbohydrate 17g	6%
Dietary Fiber 2g	7%
Total Sugars 7g	
Includes 0g Added Sug	gars 0 %
Bratain Oa	

Protein 0g

0%
0%
0%
2%

^{*}The % Daily Value tells you how much a nutrient in a serving of food contributes to a daily diet. 2,000 calories a day is used for general nutrition advice.

INGREDIENT STATEMENT: Water, Orange juice concentrate, Allulose, Soluble corn fiber, Carrot juice concentrate (for color), Grapefruit juice concentrate, lime juice concentrate, Citric acid, Natural flavors, Ascorbic acid, Stevia leaf extract





Case Study 2

Sugar-Free* Gummy

*Based on the finished product containing <0.5 g sugar (mono and disaccharides) per serving

2

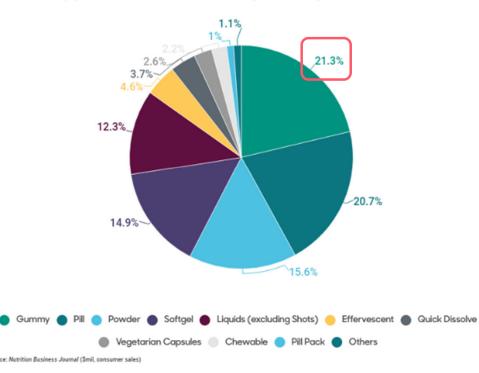
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Nutritional Gummies

The gummy segment makes up the lion's share of \$ sales in the supplements category and is expected to outpace the growth of the overall category by nearly 3X.

Supplement Market Share by Delivery Format, 2021e



Anticipated 5-Yr CAGR by Format



Source: 2022 NBJ Delivery Formats Special Report

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Typical Full Sugar Gummy Composition and Nutrition

Syrups derived from corn, tapioca, wheat
Sugar (derived from beet, sugarcane)
Stabilizer (gelatin, pectin, starch)
Minor Ingredients (Color, flavor, acid)



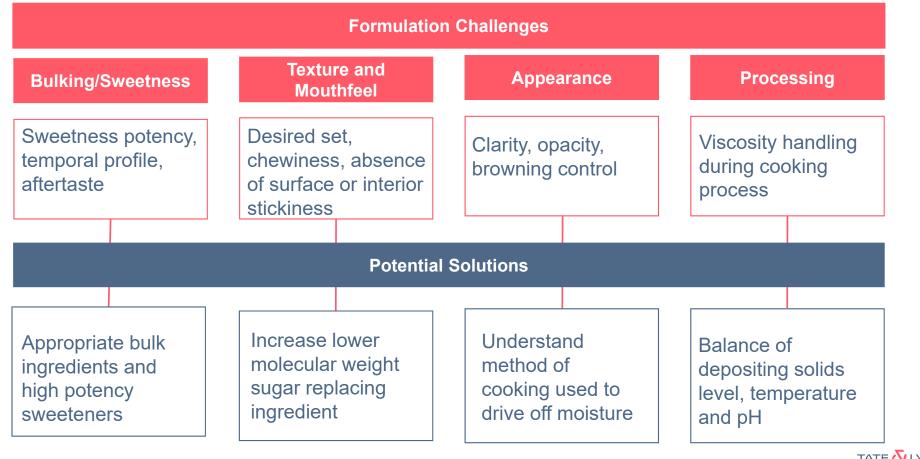
servings per container Serving size	(30g)
Amount per serving Calories	100
% D	aily Value
Total Fat 0g	0%
Saturated Fat 0g	0%
Trans Fat 0g	
Cholesterol 0mg	0%
Sodium 40mg	2%
Total Carbohydrate 25g	9%
Dietary Fiber 0g	0%
Total Sugars 17g	
Includes 17g Added Sugars	34%
Protein 0g	
Vitamin D 0mcg	0%
Calcium 0mg	0%
Iron 0mg	0%
Potassium 0mg	0%

Total sugar and 'added sugar" may increase up to 25 g per 30 g serving size depending on the composition.



Key Challenges – No sugar Added/Sugar Free pectin Gummies

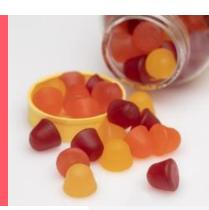
& how we have the right solution for your need



"Sugar Free" Nutritional Pectin Gummy*

Made with PROMITOR® Soluble Fiber 85L, DOLCIA PRIMA® LS Liquid Allulose and TASTEVA® M Stevia Sweetener

All the goodness of nutrition without excessive sugars



Various benefits include:

- <0.5 g sugars per serving*</p>
- 60% reduction in calories**
- Short, clean bite without stickiness
- Compatible with traditional processing
- Excellent sweetness and flavor release
- Prebiotic fiber
- Delivery of nutritional supplement with prebiotic fiber

*<0.5 g sugars per serving (2 gummies, 8 g)
Label claims may vary by country. Prospective purchasers are advised to conduct their own tests, studies, and regulatory review to determine the fitness of Tate & Lyle products for their particular purposes, product claims, or specifications.

Reference

Supplem Serving Size (8g)		icts
Servings Per Container	•	
	Amount per serving	% Daily Value
Calories	25	
Total Carbohydrate	7 g	3%^
Total Sugars	4 g	
Includes 4g Added	l Sugars	8%^
Sodium	10 mg	< 1%

Ingredients: Corn Syrup, Sugar, Pectin, Citric Acid, Sodium Citrate, Natural Flavor, Vegetable Juice (Color)

"Sugar Free"

Supplement Facts

	Amourk per earning	% Dully Value
Calories	10	
IctsI -st	Dρ	0%
Saturated Fat	0 g	D4/5*
Tiens Tat	0 g	
Chnlos	0.00	036
osi Carbonydrate	6 g	2%
Diatsry Fitter	10	1/1/1/
Total Sugars	0 g)
no ades 5g Addes	d Sugars	0%
Pillaria	0	
Vite nin D	U mog (9	U) 0%
Caldum	0 mg	0%
Iren	Ding	0%
Sadium	10 mg	< 1%
Proposii. T	0 mg	026

Ingredients: Soluble Corn Fiber, Allulose, Pectin, Citric Acid, Sodium Citrate, Natural Flavor, Stevia Extract, Vegetable Juice (color)



^{**}Compared to reference full sugar pectin jelly candy.



Discover cutting-edge solutions, starter recipes consumers will love, and the trail-blazing people behind them.

The future of food starts here.

Visit the Innovation Kitchen





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Questions?